

THE OWNERSHIP-PERIOD IMPERATIVE

Returns are created during ownership. Exit value is proven with evidence.

11.8x

median PE entry multiple in 2025 — a record high, while leverage contributes less to returns.

MCKINSEY GLOBAL PRIVATE MARKETS REPORT 2026

53%

of LPs rank a GP's value-creation strategy among their top-five manager-selection criteria.

MCKINSEY GLOBAL PRIVATE MARKETS REPORT 2026

86%

of GPs say systematic exit preparation improves valuation — strongest when it starts 12–24 months before a sale.

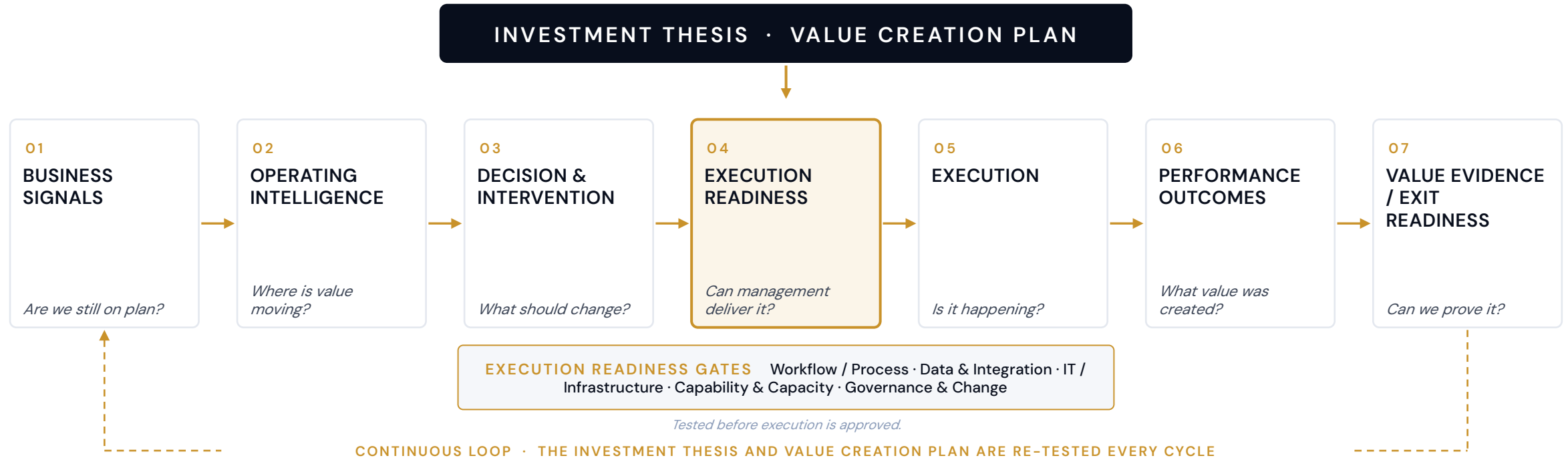
EY GLOBAL PE EXIT READINESS STUDY 2026

THE EXECUTION GAP

Operational value creation increasingly determines returns — but value is still too often created late in the holding period. The investment thesis must be continuously re-tested, interventions executed early and performance outcomes evidenced throughout ownership.

THE VALUEFABRIC OWNERSHIP LOOP

From investment thesis to continuous value creation



EBITDA · CASH · WORKING CAPITAL · REVENUE QUALITY · ENTERPRISE VALUE · EXIT READINESS

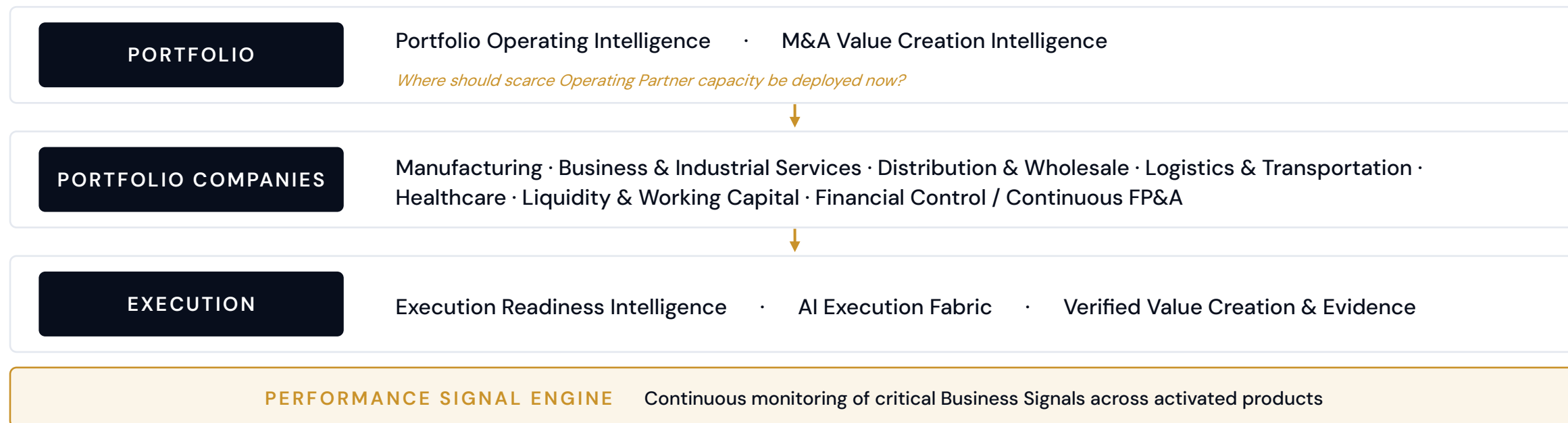
The investment thesis becomes a living Operating Intelligence system.

ValueFabric creates a continuous Operating Intelligence layer across the portfolio. AI supports detection, interpretation, decision support and measurement; investment teams, management and operators remain accountable for decisions and execution.

ONE INFRASTRUCTURE · MULTIPLE PRODUCTS

One Operating Intelligence infrastructure

The same infrastructure across the portfolio — activated around the value-creation priorities of each company.



Onboard once. Connect once. Activate multiple products.

Start with **2–3 portfolio companies** and **one priority value-creation use case**.